

# IT Sligo

An Institiúid Teicneolaíochta, Sligeach

Regional Hub  
Engagement with Industry  
Biotechnology  
Engineering  
Science  
Quality Courses  
Sporting Life

Applied  
Design Sustainability Research  
Innovation Student Satisfaction  
Community Focused  
in Teaching and Learning  
Retention

a catalyst for attracting smart economy jobs to the region  
access, transfer & progression

New Programmes  
Improving Our Campus  
Assisting Business Growth  
Nurturing Start Ups  
Sustainability  
Student Support  
Enterprise Training  
Academic Affairs  
Staff Improvement  
Building Research Capability

Catalyst Business New  
Research Kite Project Flying Programmes  
Academic Life Affairs  
Improving Our Campus Culture  
The Sunday Times  
2nd Overall Institute Good University Guide 2011  
Student Services Innovation  
Building Research Capability Human Resources  
Learning A New Strategy for Research People  
Community Focused Student Satisfaction  
Retention a catalyst for attracting smart economy jobs to the region

Employment Opportunities  
Staff Improvement  
access, transfer & progression  
applied research  
Networking Design Engineering  
Support Enterprise Training  
Quality Courses  
Engagement with Industry  
a catalyst for attracting smart economy jobs to the region  
Assisting Business Growth Creativity  
Innovation in teaching and learning  
Regional Hub  
Entrepreneurship Science  
Start Ups  
Nurturing

Annual Report  
2011



Graduate Charles Kilawee with his sister at the 2011 Conferring

“

**Our student intake increased in 2010 and 2011, which we believe reflects our ability to provide interesting and relevant courses for students. ”**

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## Acknowledgements

IT Sligo gratefully acknowledges the support from the Staff, Students and Stakeholders in the development of this Annual Report. This document is intended to provide only a reflection of the achievements and progress at the Institute during 2010-2011. We also wish to acknowledge the support and funding provided by the following:



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# Foreword

## Education. Enterprise. Engagement.

**These challenging themes, I am proud to say, have underpinned a year of growth in provision, achievement and ambition at Institute of Technology Sligo.**



**Professor Terri Scott**  
*President*

The Institute continues to demonstrate its role as a vibrant engine for growth in the North West. In spite of the macro-economic difficulties, IT Sligo has continued to flourish in the year under review. We increased our student body to over 5,600 in 2011, an achievement we believe gives widespread acknowledgement of the relevance of our degree programmes, work placements and internships, professional accreditation and the quality of our staff and the learning environment.

Some 1800 students were conferred in our annual ceremonies. In line with demand and in response to student and industry needs, we added new courses to our portfolio.

As the Institute enters its fifth decade of Higher Education leadership and service, the year under review saw further enhancement of our reputation as a seeding ground for success and innovation.

Once again, outreach activities have been pivotal to our progress. They have included partnerships with industry and

official agencies in training and research initiatives; showcase events promoting Science Technology Engineering and Mathematics to school pupils; a Strategy for Internationalisation, involving strategic alliances with universities in the USA, Korea, China and Australia.

New horizons have opened for IT Sligo this year. We have further embraced online learning in the expectation that it will meet a growing international demand and add to our student numbers and income. The Institute is also poised to embark on major refurbishment and infrastructural development which will include a new three-storey Science Block.

Staff and students brought us distinction, nationally and internationally, in academic awards, sporting accolades, artistic flair, digital design, research honours and other activities.

This report sketches life on campus in 2010-2011 and gives an overview of many of the highlights and the staff and students who have contributed to the success and achievements.



# Academic Affairs



## The class of 2011

Some 1,800 graduates were conferred over six sessions at the 2011 Annual Conferring on November 10th and 11th. The annual Corn Sheáin Mhic Mhagnais award was awarded to the Imagine Cup winning team, Aíne Conaghan, Calum Cawley, Matthew Padden and James McNamara, and their mentor, computing lecturer, Padraig Harte.

The first graduates of a unique BEng in Polymer Processing delivered jointly by IT Sligo and Athlone Institute of Technology were conferred. The online course was designed in 2009 in collaboration with First Polymer Training Skillnet to address what was a growing shortage of skills in the polymer (plastics) area.



The first graduates of the BEng in Polymer Processing.

The first cohort of graduates from a Master of Science in Biopharmaceutical Science, Bachelor of Science in Environmental Management, Graduate Diploma in Science in Biopharmaceutical Science and Higher Certificate in Science in Environmental Management were also conferred. Postgraduate awards included a number of Masters of Science by Research and Doctorates of Philosophy in Business and Humanities.

Referring to national developments in the higher education sector, the Registrar, Dr Brendan McCormack said that it was important that the North West was well represented in new alignments that would arise under the Government's National Strategy for Higher Education; "Gaining the status of Technological University is our ambition for IT Sligo and the region. This will empower us to continue to provide courses right up to PhD level and to gain standing that is on an equal par with the University sector," he said.

## Developing courses to meet the changing needs of society

**A number of new courses were developed in response to labour market needs. Some were entirely new and others were introduced to provide additional progression options for students.**

They included; a BSc in Energy, Sustainability and the Environment; BSc in Occupational Safety and Health (Level 8); BA Interior Design (Level 7); BA Interior Architecture (Level 8); BSc Sustainability (Level 7); BSc Health in & Safety (Level 8); MA Interior Architecture; Higher Certificate in Engineering in Advanced Carpentry and Joinery; BSc in Advanced Wood and Sustainable Building Technology (Level 7); BSc in Construction Project Management (Add-On

Level 8); and Postgraduate Diploma in Quality (Level 9).

A new part-time course in Development Education (5 ECTS, Level 7) was also offered with the support of Irish Aid. The course was tailored to suit those interested in learning more about sustainable development issues locally or globally and those who wish to undertake voluntary work at home or overseas.

# “ First from Ireland to win first prize in the global finals ”

Four of our students became the first from Ireland to win first prize in the global finals of the world’s most prestigious student software development programme in July – the Microsoft Imagine Cup.



Team Hermes – Matthew Padden, Aíne Conaghan, James McNamara and Calum Cawley – with Mayor of Sligo Cllr Rosaleen O’Grady.

Team Hermes was an interdisciplinary venture bringing together innovative ideas from the School of Engineering and the School of Business & Humanities. The team – Aíne Conaghan, James McNamara, Calum Cawley and Matthew Padden – that came up with a unique idea that could change the way in which road and human factors are associated with serious traffic collisions. Their mentor was lecturer Pdraig Harte.

The triumph was received with pride, joy and praise at home and abroad and it was given widespread media coverage. The team was accorded a civic reception by the Mayor of Sligo, Councillor Rosaleen O’Grady on their return.



## More students choosing Sligo

Our student intake increased in 2010 and 2011, which we believe reflects our ability to provide interesting and relevant courses for students. In 2011 we had 3,901 full-time and 1,727 part-time students registered.

### Full-time and part-time student numbers

Registered students	Full-time	Part-time	Total
Business & Humanities	2,236	559	<b>2,795</b>
Engineering	690	721*	<b>1,411</b>
Science	975	447	<b>1,422</b>
<b>Total</b>	<b>3,901</b>	<b>1,727</b>	<b>5,628</b>

\* Includes apprentices

Period	Full-time	Craft	All Part-time	Distance Education	E Learning	In Service	Total
2010-2011	4,100	788	1,186	323	527	3	<b>6,074</b>
2011-2012	3,842	207	1,149	248	762	3	<b>5,198</b>



## PROVIDING UPSKILLING FOR INDUSTRY AND THE UNEMPLOYED

### Baxter training scheme nationally recognised

Healthcare company Baxter received an award in the Large Manufacturing Organisations category of the IITD 2011 Awards. The Irish Institute for Training & Development accolade was in recognition of the company's Technical Training initiative which it has developed with IT Sligo. The initiative provides a specialised mechatronics programme that facilitates the professional advancement of the company's operators. The course is delivered through blended learning, with some training taking place on site at Baxter and some at IT Sligo.

### Online courses selected for Springboard Initiative

The Institute secured 241 places on 12 online courses on the Government's Springboard Initiative, which is part of its Jobs Strategy. The initiative was designed to help reskill and upskill recently unemployed people to aid their return to the workforce. Institute courses included in Springboard were: BSc (Hons) Pharmaceutical Science; BSc Construction Management; BSc Environmental Management; Certificate Automation & Instrumentation/ Certificate Electronics; Certificate LEAN Sigma Quality; BEng Electronic Engineering; BEng Mechatronics; BEng (Hons) Electronic Engineering; BEng



Dr Mark Glynn, Bluebrick.ie, Dr Billy Fitzgerald, Head of Department of Environmental Science and Brian Mulligan, Springboard Co-ordinator at IT Sligo, pictured at the launch of Springboard.

in Polymer Processing; BSc Manufacturing Management; Higher Certificate Environmental Management and Post-graduate Diploma Environmental Protection.

## COMMUNITY ENGAGEMENT

### SciFest 2011

More than 300 post-primary students from schools in Sligo, Leitrim, Donegal, Cavan, Roscommon and Mayo attended the fourth annual SciFest exhibition in May.

SciFest is a series of one day science fairs funded by Intel Ireland and Discover Science and Engineering as project partners and hosted nationwide by Institutes of Technology. The overall winners of the event and the recipients of the Intel Award were Callum Bashford, Ryan McGrath and Shane Moran from Coláiste Chomáin, in Rosport, Co Mayo with a project on 'g-craPP science'. Runners-up were awarded the Abbot Ireland Award for a proposal for two artificial reefs in Enniscrone.

### Maths Week

A range of events was organised at the Institute to mark national Maths Week in October. Features of the week included a lecture about the renowned



Sligo secondary students with "mathemagician" Andrew Jeffrey at Maths Week.

Co Sligo-born 19th century mathematician, George Gabriel Stokes, an appearance by "mathemagician" Andrew Jeffrey, and a presentation about the Project Maths initiative. Lecturers Dr Etain Kiely, David Doyle, Fergal Gallagher, Liam Winters and Cillian O'Murchu also gave lectures on various maths-related subjects during the week, as did retired lecturer John D Sheehy. Student Calum Cawley, a member of Team Hermes which won the Microsoft Imagine Cup, outlined the mathematical dimensions of their winning project's plan to make roads safer by analysing driver behaviour.



Overall winners of SciFest 2011 at IT Sligo and winners of the Intel Award were three students from Coláiste Chomáin, Rosport, Co Mayo. Pictured from left to right are Head of School of Science, Dr Jeremy Bird; Stephanie O'Neill, Discover Science and Engineering; students Callum Bashford, Ryan McGrath and Shane Moran, their teacher Collette Nic Liaim; and Bill Crowe, IT Sligo lecturer and SciFest Co-ordinator.



## NEW DEPARTURES IN LEARNING

### Peer Assisted Learning Piloted

A Peer Assisted Learning (PAL) scheme was piloted in the School of Science. Eight students and three members of staff, Aodhmar Cadogan, Maria Keeney and David Doyle, underwent training in PAL techniques. The scheme was piloted with third year Forensic Investigation and Analysis students mentoring first year Higher Certificate and first year Forensic Investigation and Analysis students.

### Social Entrepreneurship

The Accelerating Campus Entrepreneurship (ACE) Initiative launched a publication for entrepreneurship education. The booklet, *Irish Case Studies in Entrepreneurship*, was launched at the Regional Development Centre in Dundalk. The cases will be of value to all

enterprise educators as part of their pedagogical toolkit for delivering enterprise education.

The launch of a new publication for entrepreneurship education in the third level sector by the Accelerating Campus Entrepreneurship (ACE) Initiative "Irish Case Studies in Entrepreneurship" in the Regional Development Centre at Dundalk.



### RIBA Status for Interior Architecture programme

The BA (Hons) in Interior Architecture was awarded Candidate Status by the Royal Institute of British Architects (RIBA). This will put the degree on a par with UK and other internationally recognised universities when the validation process is completed successfully. UCD is the only other architectural programme recognised by RIBA in the Republic of Ireland.

### Textbook Success for Students' Charity Drive

Students studying the BA in Marketing, PR and Event Management worked with chosen charities over a three month period during their final year's study. The hands-on module in non-profit marketing taught by lecturer Joanna Sweeney aims to equip students with the skills to work in the non-profit sector. Local and national charities benefited hugely from the students' participation in the fundraising drives.



Students from the BA in Marketing, PR and Event Management with their lecturer Joanna Sweeney.

### Just What the Doctor Ordered

**The School of Science worked in partnership with the Health Service Executive to evaluate a pilot initiative called the Green Prescription Programme.**

The Programme was piloted in Co Donegal and involved general practitioners giving written advice to patients to be physically active in the natural environment as part of their health and quality of life management. Lecturers Azura Youell and Máire McCallion and a Research Master's student conducted research, which included patient responses such as the effects on their levels of physical activity, body weight and blood pressure.



Pictured at the launch of Green Prescription Programme in Colghan, Co. Donegal are Azura Youell (IT Sligo), Lynda Mc Guinness (HSE), Máire Mc Callion (IT Sligo), Dr Nazih Eldin (HSE Lead on Obesity and Head of Health Promotion, Dublin North East) and AnnMarie Crosse (Eco Health Promotion Officer, HSE).

### Fine Art lecturer selected as Culture Ireland participant

Lecturer in Fine Art Ronnie Hughes was selected to present solo projects in Chicago and Los Angeles as part of the Culture Ireland *Imagine Ireland* initiative. The aim of the initiative was to bring a wealth of contemporary creators and a calendar of culture to an American audience in order reshape and reinvigorate notions of Ireland, what it means to be Irish and the potential for Ireland into the future.

## A STRATEGY FOR INTERNATIONALISATION

A Strategy for Internationalisation for 2011 was agreed focusing on strategic alliances with partner universities in key territories – Malaysia, Korea, China and the USA. The plan included ambitious targets for increasing the number of international students and linking programmes in cognate areas with our partners. Head of Research, Dr John Bartlett, attended the STAR Education Fair in Malaysia in January as part of a delegation organised by Enterprise Ireland. An agent was also appointed to work with the International Office in Korea.



A delegation from Henan Province in China visited in March.

### Visiting International Delegations

Delegations from China's Henan Province and Canada were among the visiting international delegations to the Institute.

In March a Henan delegation visited the Institute as part of a wider visit to Sligo organised by Sligo County Council. The visit led to formal discussions with a number of higher education institutions in Henan.

In April a delegation from Colleges Ontario came to the Institute as part of a trip to Ireland co-ordinated by IOTI. Colleges Ontario is a representative organisation of more than 20 colleges of Applied Arts and Technology in the Canadian Province. Links, including staff mobility and student exchange, were discussed.

### Visit to Kempten University of Applied Sciences

The President visited Kempten University of Applied Sciences in Germany in May. The Institute's relationship with the University in Kempten dates back over 20 years and has been supported by the Erasmus student and staff mobility programme. It was agreed that the existing Erasmus co-operation with the University would be continued and extended.

### EU Leonardo Programme

The Institute participated in the EU funded Leonardo Life Long Learning programme, which is led by the VIA University College in North Jutland, Denmark. Other participants included universities in Amsterdam and Bucharest and social care agencies in Denmark, Ireland, the Netherlands and Romania. The different social systems and approaches to young people were explored as part of the project.



A visiting delegation from Saudi Arabia gets an online demonstration from Stephen Reid of the School of Engineering.

### MOU with Buffalo State College

A Memorandum of Understanding was signed with Buffalo State College in the USA focused on research collaboration in the area of environmental science.

Led by Dr Frances Lucy, the partnership will focus on the threat to water sources by invasive species such as the zebra mussel and the Asian clam.

# Building Research Capabilities





# “ €1.2 million FP7 Research Project in Micro Machining launched ”

The Head of the European Commission Representation in Ireland, Barbara Nolan, visited the Institute in March to officially launch a €1.2 million project funded under the EU's FP7 programme, Research for the Benefit of SMEs.



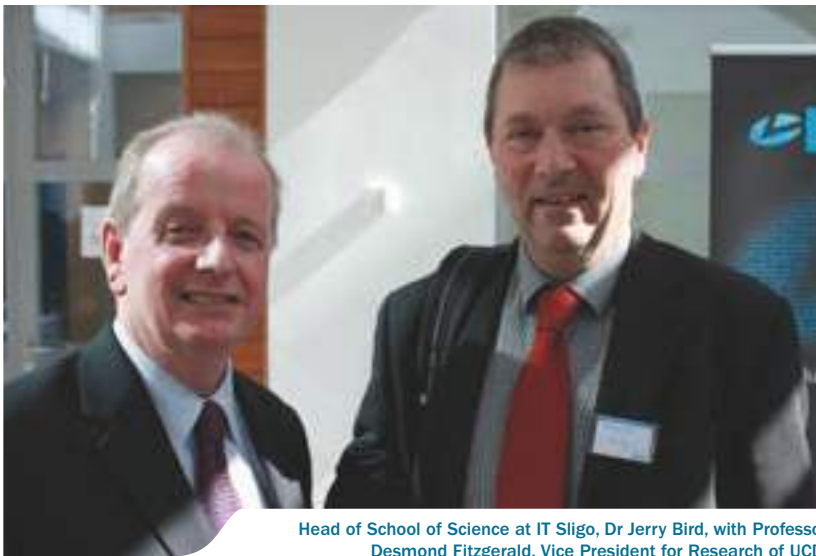
Brian McDonald from Vox Power demonstrates some of the technology being used in the IT Sligo FP7 Research Project for the Head of the European Commission Representation in Ireland, Barbara Nolan. Also pictured are Project Research Partner, Carl Diver, CDMC Ltd, Co Donegal; Dr David Tormey, Head of Department of Mechanical and Electronic Engineering and Project Co-Ordinator; and Amit Gupta, advanced postgraduate diploma, Engineer.



Chair of the IT Sligo Governing Body, Ray MacSharry; President of IT Sligo, Professor Terri Scott; Head of the European Commission Representation in Ireland, Barbara Nolan; and Dr David Tormey, Project Co-ordinator and Head of Department of Mechanical and Electronic Engineering.

Led by Dr David Tormey from the Department of Mechanical and Electronic Engineering, the consortium includes two Irish SMEs, CDAMC Ltd, Donegal, Vox Power, Dublin, and European partners Brunel University, UK, Vrije University, Belgium, German SME Sonplas GmbH, and Belgian SME Elsyca.

The SME partners in the consortium also provided €400,000 in match funding to the project. The research is focused on the development of a 'next generation' micro machining process.



Head of School of Science at IT Sligo, Dr Jerry Bird, with Professor Desmond Fitzgerald, Vice President for Research of UCD.

### MeTRIC Collaboration

The Institute was a founding member of the MeTRIC Consortium. Comprising five founding Higher Education Institutes, Athlone Institute of Technology (AIT), Galway Mayo Institute of Technology (GMIT), Institute of Technology, Sligo (IT Sligo), National University of Ireland Galway (NUI Galway) and University of Limerick (UL), the Consortium also has two Associate Members, the Georgia Institute of Technology (Georgia Tech) and the Global Centre for Medical Innovations (GCMI), both based in Atlanta, Georgia, USA. The MeTRIC Consortium was established to embed the Med Tech sector in Ireland by offering a single contact point for industry to leverage the resources and facilities in Ireland's HEIs to undertake a range of in bioprocessing and of the Med Tech sector.

### New Departures at NIBRT

The €57 million National Institute for Bioprocessing Research and Training (NIBRT) facility was opened in Dublin in June. The new facility represents a major strategic investment in bioprocessing and is an innovative collaboration between IT Sligo, University College Dublin, Trinity College Dublin and Dublin City University, supported by IDA Ireland.

In August, a comprehensive online training programme by IT Sligo and NIBRT was launched for staff of Merck at its Brinny plant in Co. Cork, embracing Levels 6-9 of the framework of qualifications. Other training initiatives were also launched in autumn, including training for staff in Australian company, CSL.

### National Award for KITE project

**The KITE (Knowledge and Innovation Transfer in Engineering) Project took first place in the 'Best in e-Learning' category at the 2011 Satellite Broadband Ireland Digital Media Awards held in Dublin in February. IT Sligo was the only HEI to be shortlisted for the award finals.**

The KITE Project has been developed by IT Sligo in partnership with Northern Regional College (Northern Ireland) and Ayr College (Scotland) and is part funded by the European Union's Regional Development Fund through the



KITE Project Co-ordinator Stephen Reid and Technician Ross McMorow (left) receive the award for Best in eLearning on behalf of the KITE Project team from Mark Little at the 2011 Satellite Digital Media Awards.

INTERREG IVA Cross-border Programme, managed by the Special EU Programmes Body. It has facilitated the development

of pioneering methodologies that allow students to develop practical techniques in a virtual learning environment.



## RESEARCH SHOWCASE

Almost 200 people attended a Research Showcase which was held at the Institute in January, including a range of regional agencies, academic partners and industry representatives. Forty-three student poster

presentations and presentations on research activity at the Institute were on display and an industry workshop was held to provide businesses with a greater role in guiding research at the Institute.



Research student Neil Gannon demonstrates how to learn biotechnology through Gameplay at the Research Showcase.

Chairman of the Research Showcase Committee and postgraduate researcher, Padraig Varley.



### Media attention for archaeological 'Deviant Burial' find

**A 'deviant burial' dating back 1,300 years featuring two skeletons with large stones wedged into their mouths was discovered in an archaeological dig led by Archaeology lecturer Chris Read.**

The discovery was the focus of a documentary produced for Channel 5 and subsequently caught the imagination of the wider media, being featured in *National Geographic* magazine, RTÉ Radio 1, *Irish Examiner*, *Irish Daily Star*, *Sunday Independent* and 100s of websites.

### Students awarded InterTradelreland Research Award

Research postgraduate student Linzi Ryan was awarded the Marion McAneney Graduate Research Award under the InterTradelreland All-Island Innovation Programme. The Marian McAneney Award acknowledges excellence in reviewing academic literature on aspects of innovation.



Linzi Ryan.

### Dialogue with ESB

The benefits of Electric Cars were highlighted to staff and students by the Managing Director of ESB Electric Car Division, Paul Mulvaney, when he visited the campus in March. Mr Mulvaney is responsible for the rollout of electric vehicle infrastructure in Ireland.



Paul Mulvaney, ESB (centre), pictured with L-R; Sean Conlon, lecturer; Professor Terri Scott, President; Dr Brendan McCormak, Registrar; and Niall McEvoy, Head of Innovation.

## INVESTING IN STUDENT AND STAFF RESEARCH

### President's Bursary Awards 2011

Six bursaries were approved under the 2011 President's Bursary Awards to fund postgraduate researchers in the Schools of Science and Engineering to MSc/PhD level. The staff members supervising this research were Dr Marion McAfee, Dr Frances Lucy, Dr Leo Creedon, Dr John Hession, Ms Maria Keeney, Dr Joe Gildea and Mr Steve Tonry. Some 73 postgraduate research students are registered at the Institute in 2011, a notable 25 per cent increase on 2010 figures.

### Capacity Building Fund

€74,290 in funding was awarded to 11 research groups under the Capacity Building Fund to support research aligned with the Institute's strategic research areas.

Members of staff who were successful in applying for funding included Dr Frances Lucy, Noel

Connaughton, Chris Read, Carmel Moran; Dr David Tormey; Dr John Donovan; Dr Marion McAfee; John Hession; Dr Richard Sherlock; Dana Vasiloiaca; Tony McCabe; Paul Powell; Dr Con O'Loughlin; Dr Pat Naughton; Dr James Murphy; Doireann O'Connor; Joe Gildea; and Dr Jerry Bird.



Some of the recipients of the Capacity Building Fund pictured with the President, Registrar, Head of School of Science and Head of Research.

## A SELECTION OF STAFF RESEARCH ACHIEVEMENTS



Dr James Moran (right) pictured with postgraduate research student, Pamela Boyd and Professor Terri Scott.

**Dr James Moran, from the School of Science,** received an EU Leonardo da Vinci Mobility contract for €37,000 to support the development of his project on “Capacity Building for Irish Commonages”. In 2010 Dr Moran completed a conservation project in the Burren which was selected as one of the top six “Best of Best” LIFE Nature projects.

**Dr Marion Dowd, School of Science,** received a bursary from the National Museum of Ireland to be involved in the excavation of a newly discovered cave burial over the summer in Ballyvaughan, Co. Clare.



Dr Marion Dowd on site at the excavation in Co Clare.



Dr James Murphy.

**Dr James Murphy, Stokes Research Fellow,** was elected Deputy Chair of the Irish Radiation Research Society in September.

# Leading Regional Development





# “ Campus developments supporting the region ”



The first annual Knocknarea Arena 5K Fun Run & Walk.

## Knocknarea Arena Welcomes Sligo Live

The Knocknarea Arena is a facility for the whole region and not just the Institute’s staff and students. Every effort is made to ensure that a broad cross section of society can make use of the facility throughout the year. It is an impressive sport and leisure resource regularly used by senior sports stars including the Republic of Ireland U21 Soccer team and Sligo Rovers, but it is also suitable for holding conferences and events.

In a new departure, the facility played host to the Sligo Live music festival’s two biggest acts on the October bank holiday weekend in 2011, Elvis Costello and KT Tunstall. This is the first time that the venue has hosted entertainment events on this scale and the feedback was overwhelmingly positive.

## Refurbishment of 1970s Building & New Science

Plans for a significant building and refurbishment project got underway. The project will involve refurbishment of the B Block, a new three-storey Science Building and the development of a modern 650 seat restaurant facility.



Gordon Ryan, Head of Development and Business Operations; Ireland Manager Giovanni Trapattoni; and Sligo Rovers Chairman Michael Toolan.



Recipients of the first Sligo Rovers scholarship Liam Martin and Colm McLaughlin (pictured centre).

### Agreement with Sligo Rovers launched

The Institute entered into a new partnership with Sligo Rovers which involves the co-funding of four scholarships annually. The launch in March was attended by

a number of high profile sporting figures including Ireland Manager Giovanni Trapattoni. Under the agreement, Sligo Rovers have use of the sporting facilities at IT

Sligo for first team squad training, including the Knocknarea Arena facility, flood lit pitches and 3G Astro turf pitch.

## DELIVERING FOR BUSINESS

### Enterprise & Innovation Week 2011

Twenty four free public events were hosted during the second annual IT Sligo Enterprise & Innovation Week in March. Guests included high profile entrepreneurs Eleanor McEvoy and Sarah Newman.

More than 200 people attended the flagship event, a panel discussion on the 'Global Prospects for Irish Talent' chaired by broadcaster Anton Savage, and featuring contributions from international CEOs Danuta Gray (O<sub>2</sub> Telefonica), Steve Castree (Equinox AIS), and Larry Farrell (leading authority and writer on international entrepreneurship). The final day was hosted at The Model in Sligo and featured contributions from leading creative industry figures.



Larry Farrell, Terri Scott, Danuta Gray, Eleanor McEvoy, Steve Castree and Anton Savage at the 'Global Prospects for Irish Talent' event.

### Innovation Centre Companies achieve High Potential Start Up Status

Epona Biotech, Hodgson Moore Pathology Services and Socrates – three companies which started their businesses in the Innovation Centre – successfully achieved High Potential Start Up status with Enterprise Ireland.

They joined 70 companies to showcase their businesses to public procurement buyers, the financial and investment community and the media at the Enterprise Ireland Class of 2010 Showcase. The event was hosted by Richard Bruton TD, Minister for Jobs, Enterprise and Innovation, and Hugh Cooney Enterprise Ireland Chairman.

## DELIVERING FOR BUSINESS (continued)



### Students enter the Dragon's Den

**Dragon's Den star Sean Gallagher (pictured above on the right) was a guest judge at an enterprise competition for secondary students in the region organised by Bachelor of Business in Marketing students in April.**

A team of students from the Mercy College in Sligo took home first prize in the competition for a business idea which involved the research and development of a collection of children's books called *Gary Glasses*, *Angi Asthma*, *Ellie Eczema*, and *Danny Diabetes*.

### Innovation Centre Company named 'Best Emerging New Business'

Innovation Centre-based software consultancy business, VentiSys Technology, was named as an Emerging New Business winner at the Small Firms Association's National Business Awards. The company's CEO, Joe Morrissey, is an IT Sligo graduate.

### Innovation Vouchers Linking Enterprise with Academia

Enterprise and academic links continue to be strengthened through the Enterprise Ireland Innovation Voucher programme. In 2011 the Institute secured 37 Innovation Vouchers supporting regional and national businesses. This represents a five-fold increase in this important industry engagement benchmark metric.



Participants in the Innovation Voucher scheme (L-R) IT Sligo lecturer Pdraig Harte; Gordon Ryan, Head of Development and Business Operations; three participants in the Innovation Voucher Scheme; and researcher Edmund Gray.



## SUPPORTING GROWTH AND EDUCATION THROUGH INSTITUTE CONFERENCES

### Minister for Children addresses Childcare Conference

More than 120 delegates attended the 'Our Children, Our Future' Conference hosted at the Institute in October. The Minister for Children and Youth Affairs, Frances Fitzgerald TD, and the

CEO of Barnardos, Fergus Finlay, were the keynote speakers. The conference, the first to provide a forum for reflecting on the past and shaping the future for the children of Ireland, was organised by Pedagogy Learning Education, a network of 17 third level colleges that provide degree courses in early childhood

care and education. Early Childhood Care and Education lecturer Roisin McGlone is the chairperson of PLE. Minister Fitzgerald also opened the Early Childhood and Childcare Education's Play Skills Laboratory while at the Institute.



The Minister for Children, Frances Fitzgerald TD (centre), and Barnardos' CEO, Fergus Finlay (right), at the Childcare Conference with local public representatives and conference organisers, Doireann O'Connor and Roisin McGlone (left).

### Social Entrepreneurship Inspires Communities

The Accelerating Campus Entrepreneurship (ACE) Interns organised a Conference on Social Entrepreneurship in April. The Conference provided a forum for existing and potential social entrepreneurs to expand their knowledge and network, as well as insight and inspiration to communities who may wish to change their own future by setting up a social enterprise.

### Political Conference Sparks Debate

A half-day conference about 'Women and Men in Irish Politics' was held at the Institute in February. Guest speakers included Queen's University, Belfast, Politics Professor and Director at the Centre for Advancement of Women in Politics, Yvonne Galligan, Marian Harkin MEP and Politics and Social Policy lecturer, Dr John Pender. It was organised by Bachelor of Business in Marketing students as part of their European Studies module, under the direction of lecturer Joan Morrison. Dr John Gaffney, Mary Clarke, Manus Charleton, John Creed and Dr Chris Sparks also contributed to the Conference.



Guest speaker Professor Yvonne Galligan (third from left) pictured with Mr Joe Cox, Dr Brendan McCormack and members of academic staff.



Conor Lawlor (second from left) and Head of Innovation, Niall McEvoy (left), pictured with attendees at the Wood Energy Conference.

## Radiation Conference Hosted

The Irish Radiation Research Society Conference was held at the Institute for the first time in September. The Conference was chaired by Dr James Murphy PhD, SFI Stokes Lecturer and Head of the Mitochondrial Biology and Radiation Research Group.

## Wood Energy Conference

A conference on 'Wood Energy for Heat, Steam and Power' at the Institute in May organised by Conor Lawlor from the School of Engineering, featured contributions from a wide range of experts in the field including;

Declan McGoldrick, HSE North West; Tom Bruton, Irish Bioenergy Association; Bernadette Phelan, Western Development Commission; Paddy Donovan, Clare Wood Energy Project; Joe O'Carroll, Imperative Energy; and

Terence Cosgrove, Architect and Energy Consultant MRIAI. Brian Campbell, Confederation College, Ontario, Canada also contributed by video link.

## Students are judge's choice at St Patrick's Day Parade

Fourth year students in the Bachelor of Business programme, Natalie Hunter and Jillian Tomas, co-ordinated the Institute's representation in the

St Patrick's Day Parade in Sligo Town and were rewarded with the Adjudicator Award for their efforts.



Students participating in the St Patrick's Day Parade.



Pat Carter and Ben Healy from the School of Engineering with Frank McDonald (centre).

## Public lecture by Irish Times Environment Editor

Picking up the pieces after the Boom was the subject of a discussion by *Irish Times* Environment Editor and author Frank McDonald at a well attended public lecture organised by the Institute in association with the Society of Chartered Surveyors in March.



# Student Achievements





### First IRCSET Award

Engineering PhD student Cathal Colreavy (right) secured a prestigious scholarship worth €24,000 from the Irish Research Council for Science Engineering and Technology (IRCSET). This is the first time such an award was secured by a student attending the Institute. His supervisor was Dr Conleth O'Loughlin.



## IT Sligo students placed first in two categories at the National Skills Competition

IT Sligo students were placed first in two categories at the 2011 National Skills Competition held in the Cork Institute of Technology in April.



Students Colm Frizzel and Shaun Henry Gillespie.

**Mechatronics students Colm Frizzel from Ballymote, Co Sligo, and Shaun Henry Gillespie, Ballybofey, Co Donegal, won the Mechatronics Competition and Alan O'Reilly, from Hollymount, Co Mayo, took home gold in the Joinery Competition.**

Students Ian McDermott from Keash, Co Sligo and Shane O'Hara, Knockmore, Co Mayo, were also placed second and third consecutively in the joinery competition.

IT Sligo has an excellent record at the national competition, which is now in its 54th year. More than 50 per cent of finalists and winners in the competition in the last 11 years have been IT Sligo students.



**Innovative phone app**

Computing student Enda McCormack (left) won one of only eight places in the country on the first ever ‘app’ camp hosted by leading IT company, Kainos, based in Belfast.

**Student scores coveted Abbott position**

Fourth year Forensic Science and Investigative Analysis student Elaine Dodd (below) secured a Professional Development Programme position with Abbott Laboratories. This is a highly sought role, with only two positions offered in 2011.



**Representing Ireland at European Geotechnical Conference**

PhD student Anthony Blake (left) won the Geotechnical Society of Engineers Ireland competition and was chosen as one of two students to represent Ireland at the 21st European Student Young Geotechnical Engineers Conference in Rotterdam, in the Netherlands, in September.



**Student recognised for volunteering**

Applied Social Studies student Mark Miller was one of 20 students featured in a national exhibition celebrating the European Year of Volunteering 2011. He received a bursary to attend the launch of the exhibition in the European Parliament as a guest of Marian Harkin MEP.



Included in the photograph taken at the European Parliament in Brussels are, Mark Miller (second from right) and other student volunteers with Marian Harkin MEP and Pat Daly, Director of Games, GAA.



## CPA Accounting Award

Three accounting students received recognition from the Institute of Certified Public Accountants (CPA), under the direction of lecturer Caroline McNulty. The accounting students received the special Merit Award

from the CPA in recognition of their achievements in the Financial Accounting module of the Bachelor of Business Studies (Accounting) degree. Alan O'Rourke and Aveen Kelly, both from Sligo, and Marguerite Jennings from Carrick-

on-Shannon, Co Leitrim, recorded sessions in which they dealt with specific questions from past Leaving Certificate accounting exam papers. The recordings were then made available online as a free learning resource.



Pictured from left to right are Clara Murphy, Marketing Executive, CPA; students Aveen Kelly (Sligo), Alan O'Rourke (Sligo) and Marguerite Jennings (Carrick-on-Shannon); and Accounting Lecturer, Caroline McNulty.

## Students Exhibit their Work

The end of year exhibitions staged by our students are an opportunity for them to showcase their work to their peers, parents, the wider Institute community and members of the public. Students of Interior Architecture, Fine Art, Creative Design, Performing Arts and Mechanical Engineering held end of year displays of their work.





# Human Resources



## Staff Development

**The Institute has continued to invest in staff development with a number of targeted initiatives in learning, teaching and assessment and management development.**

Of particular importance is the Institute's commitment to build upon its leadership

position in online learning in Ireland. A certified, three level, online learning competence based training programme for academic staff was developed and launched. In excess of 100 staff have completed the training with the aim of expanding overall Institutional competence to deliver a high quality online learning experience.



Registrar Dr Brendan McCormack with staff who completed Moodle training.

## Training & Development

**Workshops continue to be held on a variety of subjects in areas of best practice in Learning and Teaching.**

110 staff completed training to the basic level on Moodle, a virtual learning environment tool. It is planned that all academic staff will have completed the specified training by September 2012 in line with our Strategic Plan, Priority 2.



# Sporting Achievements

First year Health Science and Physiology student Liam Codd won six medals at the World Traditional Karate Association Championships in Italy.







## **IT Sligo has a strong sporting ethos and that is highlighted each year**

**IT Sligo has a strong sporting ethos and that is highlighted each year with a host of standout achievements by our students. Supported by the Institute's Sports Scholarship Scheme, students participate in a wide range of sporting activities, from surfing to soccer and GAA to golf.**



Kerry Larkin (right) pictured with members of the Surf Club.

### **Surfing Champions**

**The Surf Club were declared 'Irish Student Surfing Champions' at the Irish Student National Surfing Championships in Portrush in February.**

A team of six IT Sligo surfers captained and coached by lecturer Kerry Larkin took five gold and one silver medal as well as the title of Irish Student National Surfing Champions 2011.

### European Lifesaving Championships

Engineering PhD student and Sports Scholarship student John Morton (picture second from right) was on the Irish team at the European Lifesaving Championships in Spain. The team came joint first

in the simulated rescue event and John won a silver medal in a relay event. He also created a new record in the Warrior of the Sea Swim event from Rosses Point to Strandhill in the summer.



Mark McGoldrick pictured with lecturer Paul Powell.

### College Football Association of Ireland's National Team

Second year Health Science and Physiology student and Sligo Rovers player Mark McGoldrick was selected to play on the College Football Association of Ireland's National Team.



Maria Faney.

### National Boxing titles

Two IT Sligo students gained national boxing titles. Maria Faney and John Tighe took the IABA Intermediate National Boxing titles in their respective weight divisions. Maria also won the Senior College Boxing Championship title for the Institute. Both are recipients of awards under the IT Sligo Sports Scholarship Scheme.



### Women's Soccer

BSc in Health Science and Physiology student and Sports Scholarship recipient Deirdre Doherty was awarded the Intervarsities Player of the Tournament award at the Women's Soccer Colleges Association of Ireland Awards Banquet in Cork. Students Roisin McCafferty (BSc in Health Science and Physiology),

Lucy Hannon (Bachelor of Business in Recreation and Leisure), Maria Harrington (Certificate in Business), and Orla Devaney (Certificate in Science) also received Premier League All Star awards in recognition of the team's achievement in finishing joint top of the Premier League.



## All Ireland Junior Football Final

The Junior GAA Football team won the All Ireland Junior Football Final, taking home the cup for the third year in a row. They also won the Connacht Junior League.



First year Recreation and Leisure student Aileen Gilroy.

## 2011 Irish Universities Athletics Championship

Spanish Mechanical Engineering student Alberto Sanchez won a gold medal in the 5,000 metres at the 2011 Irish Universities Athletics Championship. Sports Scholarship recipient Alberto also won a bronze medal in a 3,000m race at the Indoor Championships.



Mechanical Engineering student Alberto Sanchez.

## Under 19 Irish Ladies Soccer European Championships

First year Recreation and Leisure student Aileen Gilroy lined out with the Ireland under 19 Irish Ladies Soccer, scoring goals in matches against Portugal and Hungary in the European Championships.

## Staff take part in 'Get Active' Programme



56 staff took part in the HSE-approved Get Ireland Active programme. **IT Sligo was the only third level institution in the country to rise to the 12-week challenge**, and participating staff were put through their paces by students doing the Bachelor

of Business in Recreation and Leisure programme. The initiative saw staff undergo a range of physical challenges in a bid to meet the Get Ireland Active target of at least 150 minutes of moderate physical activity a week for adults. Roddy Gaynor,

Programme Chair of the course, and lecturer Sean Mooney co-ordinated the initiative.



# Student Services



## Breaking the Mould

Our access programme *Breaking the Mould* provides opportunities for school-leavers from Donegal and Connacht who may not otherwise be in a position to go on to third level education. Reflecting the economic climate in 2011, the programme experienced significant increases in applications and participation.

There was an increase of 42% in applications, with 111 applications received. After CAO offers were made, 34 students participated in the Summer School Transition Programme. That represented a 70% increase on participation rates from 2010. This free two week programme provides academic and other supports to students

to help them make an easy and successful transition to third level studies. Each student received a bursary to assist with initial costs associated with transition. Each was also provided with ongoing mentoring throughout their first year.

## New Yeats Library resources online

During 2011, the Yeats Library developed its services taking advantage of the extended facility opened the previous year. The three areas, Infozone, Social Learning Zone and Quiet Zone each assumed its dedicated function and identity. Over 1,600 print items were added to stock and subscriptions were retained to 13 databases of online journal articles and other information. A total of 64,564 transactions were recorded at the library desk and (delete OR) self-service machine, of which 26,148 were loans of books or other material. There were 603 requests for inter-library loan or document supply, with the British Library and Subito supplying over 78%.





# Distinguished Guests on Campus





The granddaughter and daughter-in-law of WB Yeats, Caitriona and Gráinne Yeats paid a visit to the Yeats Library at IT Sligo in July 2011 while in Sligo for the annual Yeats International Summer School.



Staff pictured with Caitriona and Gráinne Yeats in Yeats Library.



Caitriona and Gráinne Yeats with librarian Jim Foran.



John and Pat Hume receive a photo taken by lecturer Sean Mullary (left) from President Professor Terri Scott.

### Launch of Hume Hall

Nobel Peace Laureate John Hume, with his wife, Pat, visited in June to inaugurate officially the Institute's "Hume Hall", a 250 seat multipurpose facility, in his honour.



### Presidential election campaign

During the Presidential election campaign, Michael D Higgins and Martin McGuinness visited the campus to meet staff and students.



### Staff Conference Guest Speakers

During 2011, staff conferences were addressed by Seán Sherlock TD, Minister for Research and Innovation, Frances Fitzgerald TD, Minister for Children, John Hennessy, Chairman, Higher Education Authority, and the economist, Dr Colin Hunt, who chaired the Higher Education Strategy Review Group, which developed the National Strategy for Higher Education to 2030.





Emily Logan (centre right) pictured with students.

The Ombudsman for Children, Emily Logan, visited the Institute in November to meet with students from the Early Childhood Care in Education course.

The Artistic Director of the Abbey Theatre, Fiach MacConghail, visited the Institute to meet staff and students on the BA in Performing Arts programme.



**Australian Ambassador's Visit**

The Australian Ambassador to Ireland, His Excellency Bruce Davis, visited the Institute during Science Week in November to hear the guest lecture by Professor Margaret Cox, scientific advisor to the Australian Government. A reception attended by the Mayor of Sligo, Councillor Rosaleen O'Grady, and Cathaoirleach of Sligo County Council, Cllr Michael Fleming, was organised for his visit as well as information sessions about Institute projects with Australian links.





# Making the Headlines





# Nationwide profile marks our 40th anniversary

RTÉ One's *Nationwide* dedicated a full episode to IT Sligo in April as the Institute entered its 40th anniversary. The flagship regional news programme, which has an average viewership of 500,000, featured interviews with staff and students and focused on niche courses offered at the Institute, developments in research, links with the business community and the student experience in Sligo.



RTÉ's Mary Kennedy pictured with Professor Terri Scott and Chairman of the Governing Body, Ray MacSharry.

## Facebook Page – finalist in the Social Media Awards

The IT Sligo Facebook page reached the finals of the Social Media Awards in May. IT Sligo was the only HEI to be nominated in the awards. The page was nominated under the category for Best Facebook Page for a Not for Profit organisation.





# **Governing Body and Academic Council**





# Governing Body Members

1st September 2010

## Section 4 (1) (a) and (b)

**Cllr Mary Barrett** (Co Sligo VEC)

**Cllr Margaret Gormley** (Co Sligo VEC)

**Mr Shaun Purcell** (Co Sligo VEC)

**Cllr Tereasa McGuire** (Co Mayo VEC)

**Cllr Enda McGloin** (Co Leitrim VEC)

**Ms Mary McGowan** (Co Donegal VEC)

## Section 4 (1) (c)

**Ms Maeliosa O'Brien** (Academic Staff)

**Dr Ted McGowan** (Academic Staff)

## Section 4 (1) (d)

**Ms Sheelagh O'Gara** (Non-Academic Staff)

## Section 4 (1) (d)

**Ms Breffni Gorman** (President ITSSU)

**Mr George Leetch** (Vice-President ITSSU)

## Section 4 (1) (f)

**Mr Joe McDonagh** (ICTU)

## Section 4 (1) (g)

**Mr Sean McEwen**

(American Chamber of Commerce)

**Mr Caoimhin Corrigan** (Arts Council)

**Mr John McGowan** (Engineers Ireland)

**Mr Declan Walsh**

(Institute of Chartered Accountants)

**Dr Mary Hodson** (HSE – North West)

## Chairman

### Section 6 (2) (a)

**Cllr Joseph Queenan**

## Director

### Section 6 (2) (a)

**Professor Terri Scott** President

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## Secretary to Governing Body

**Mr John Cosgrove**

Secretary/Financial Controller

## Advisors

**Dr Jeremy Bird**

Head of School of Science

**Mr Jim Hanley**

Head of School of Engineering

**Mr Joe Cox**

Head of Strategy & Policy

**Dr Brendan McCormack**

Registrar

**Mr Gordon Ryan**

Head of Development & Business Operations

**Mr Terry Young**

Head of School of Business & Humanities

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1st September 2011

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**Ms Mary McGowan** (Co Donegal VEC)

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**Ms Maeliosa O'Brien** (Academic Staff)

**Dr Ted McGowan** (Academic Staff)

## Section 4 (1) (d)

**Ms Sheelagh O'Gara** (Non-Academic Staff)

## Section 4 (1) (d)

**Mr James Dillon** (President ITSSU)

**Ms Anita Hurst** (Vice-President ITSSU)

## Section 4 (1) (f)

**Mr Joe McDonagh** (ICTU)

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(Institute of Chartered Accountants)

**Dr Mary Hodson** (HSE – North West)

## Chairman

### Section 6 (2) (a)

**Mr Ray MacSharry**

## Director

### Section 6 (2) (a)

**Professor Terri Scott** President

## Secretary to Governing Body

**Mr John Cosgrove**

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Head of School of Science

**Mr Jim Hanley**

Head of School of Engineering

**Mr Joe Cox**

Head of School of Business & Humanities

**Dr Brendan McCormack**

Registrar

**Mr Gordon Ryan**

Head of Development & Business Operations

# Academic Council

## Academic Council Members 2010-2011

Scott, Prof Terri (Chair)  
McCormack, Dr Brendan (Secretary)  
Bartlet, Mrs Angela  
Bartlett, Dr John  
Bell, Mr Aiden  
Bird, Dr Jeremy  
Brennan, Dr James  
Carter, Mr Frank  
Corcoran, Ms Grace  
Cox, Mr Joe  
Creedon, Dr Leo  
Cuffe, Mr Pdraic  
Donegan, Ms Stephanie  
Fitzgerald, Dr Billy  
Foran, Mr Jim  
Gallagher, Mr Kieran  
Gaynor, Mr Roddy  
Gormon (SU), Ms Breffni  
Hanley, Mr Jim  
Healy, Mr Ben  
Higgins, Ms Ann  
Joyce, Dr Oliver  
Kenny, Ms Paula  
Leetch, Mr George (SU)  
McArdle, Dr Fiona  
McCann, Dr Brian  
McCann, Ms Mairead  
McGuinn, Dr Catherine  
McManus, Mr Keith  
McManus, Mr Louis  
McSharry, Mr Trevor  
Mehegan, Ms Angela  
Moran, Mr Noel  
Mullarkey, Mr David  
O'Brien, Ms Maeliosa  
O'Halloran, Mr David  
Pender, Dr John  
Ryan, Ms Suzanne  
Savage, Mr Kevin  
Scanlon, Mr Pat  
Share, Dr Perry  
Sherlock, Mr Richard  
Sparks, Dr Chris  
Tormey, Dr David  
Young, Mr Terry

## Academic Council Members 2011-2012

Scott, Prof Terri (Chair)  
McCormack, Dr Brendan (Secretary)  
Bartlet, Mrs Angela  
Bartlett, Dr John  
Bell, Mr Aiden  
Bird, Dr Jeremy  
Brennan, Dr James  
Carter, Mr Frank  
Corcoran, Ms Grace  
Cox, Mr Joe  
Creedon, Dr Leo  
Dillon, Mr James (SU)  
Doherty, Ms Patricia  
Donegan, Ms Stephanie  
Donovan, Mr Tony  
Fanning, Mr Shane  
Fitzgerald, Dr Billy  
Foran, Mr Jim  
Gallagher, Mr Kieran  
Hanley, Mr Jim  
Healy, Mr Ben  
Hegarty, Mr Gerry  
Higgins, Ms Ann  
Hurst, Ms Anita (SU)  
Joyce, Dr Oliver  
Kenny, Ms Paula  
McArdle, Dr Fiona  
McCann, Dr Brian  
McCann, Ms Mairead  
McGuinn, Dr Catherine  
McManus, Mr Keith  
McManus, Mr Louis  
McSharry, Mr Trevor  
Mehegan, Ms Angela  
Moran, Mr Noel  
Mullarkey, Mr David  
O'Brien, Ms Maeliosa  
O'Halloran, Mr David  
Parsons, Ms Una  
Ryan, Ms Suzanne  
Share, Dr Perry  
Sherlock, Mr Richard  
Sparks, Dr Chris  
Tormey, Dr David



# Accounts



# Consolidated Income and Expenditure Account

for the Year Ended 31 August 2011

<b>Income</b>	<b>Note</b>	<b>2011</b> €'000s	<b>2010</b> €'000s
State Grant	1	17,082	19,580
Tuition Fees	2	11,011	11,768
Student Registration Charge	3	6,213	5,878
Amortisation of Deferred Capital Grants	17	3,152	2,811
Research Grants and Contracts	4	2,180	1,817
Student Support Funding Income recognised	5	235	220
Other Income	6	2,826	3,127
Interest Income	/	641	552
		<b>43,340</b>	<b>45,753</b>
 <b>Expenditure</b>			
Academic Departments	7	23,636	24,249
Academic Services	8	1,723	1,707
Facilities Cost	9	2,991	2,634
Central Administration and Services	10	3,590	3,322
General Educational Expenses	11	1,284	1,226
Student Registration Fees	3	1,226	1,030
Research Grants and Contracts	4	2,180	1,746
Student Support Funding Income applied	5	235	220
Other	/	525	572
Depreciation	14	3,158	2,816
		<b>40,548</b>	<b>39,522</b>
<b>Operating Surplus</b>		<b>2,792</b>	<b>6,231</b>
<b>Transfer To Capital Development Reserve</b>		(3,400)	(9,093)
<b>Accumulated Surplus AT 1st September</b>		<b>5,875</b>	<b>8,737</b>
<b>Accumulated Surplus AT 31st August</b>		<b>5,267</b>	<b>5,875</b>

There are no gains or losses other than those recognised above. The Statement of Accounting Policies, Cash Flow Statement and Notes 1 to 26 form part of the financial statements.

# Consolidated Balance Sheet

for the Year Ended 31 August 2011

	Note	2011 €'000s	2010 €'000s
<b>Fixed Assets</b>	14	65,652	63,261
		<u>65,652</u>	<u>63,261</u>
<b>Current Assets</b>			
Debtors and Prepayments	15	3,105	6,179
Cash at bank and in hand	/	26,901	19,476
		<u>30,006</u>	<u>25,655</u>
<b>Current Liabilities</b>			
Creditors and Accrued Expenses – Amounts falling due within one year	16	8,079	6,519
<b>Net Current Assets</b>	/	<u>21,927</u>	<u>19,136</u>
<b>Net Assets</b>	/	<u><u>87,579</u></u>	<u><u>82,397</u></u>
<b>Represented by:</b>			
Deferred Capital Grants	17	65,612	63,222
Income and Expenditure Account	/	5,267	5,875
Capital Development Reserve	20	16,700	13,300
		<u>87,579</u>	<u>82,397</u>

The Statement of Accounting Policies, Cash Flow Statement and Notes 1 to 26 form part of the financial statements.



# Institute Balance Sheet

for the Year Ended 31 August 2011

	<b>2011</b>	<b>2010</b>
	<b>€'000s</b>	<b>€'000s</b>
<b>Fixed Assets</b>	65,612	63,222
	<u>65,612</u>	<u>63,222</u>
<b>Current Assets</b>		
Debtors and Prepayments	2,932	6,126
Cash at bank and in hand	26,751	19,286
	<u>29,683</u>	<u>25,412</u>
<b>Current Liabilities</b>		
Creditors and Accrued Expenses – Amounts falling due within one year	7,944	6,467
	<u>21,739</u>	<u>18,945</u>
<b>Net Current Assets</b>	<u>21,739</u>	<u>18,945</u>
<b>Net Assets</b>	<u><u>87,351</u></u>	<u><u>82,167</u></u>
<b>Represented by:</b>		
Deferred Capital Grants	65,612	63,222
Income and Expenditure Account	5,039	5,645
Capital Development Reserve	16,700	13,300
	<u>87,351</u>	<u>82,167</u>

The Statement of Accounting Policies, Cash Flow and Notes 1 to 26 form part of the financial statements.





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